

CROSSROADS URBAN CENTER, Salt Lake City, Utah
Organizational Description and 2008 Annual Program Report

Crossroads Urban Center is a nonprofit, grassroots organization, which assists and organizes low income, disabled, and minority Utahns to meet basic survival needs and to address essential issues affecting quality of life. Established in 1966, we are a multi-faith, community center with broad support from many religious communities as well as businesses, individuals and foundations. Our main office is in a building near downtown Salt Lake City (347 South 400 East) that has been owned by the women of the United Methodist Church since 1905.

Utah's busiest emergency food pantry, a thrift store, community organizing assistance to low income people and other agencies, a monthly food purchasing cooperative, and holiday food programs are among Crossroads' activities. Crossroads has also initiated and developed new community organizations to provide services not otherwise available in our community. Utahns Against Hunger (70's), Wasatch Community Gardens (80's), the Disabled Rights Action Center (1993), the Children's Literacy Project (1994), Justice, Economic Dignity, & Independence (J.E.D.I.) for Women (1995), two drug abuse rehab centers, and numerous neighborhood organizations are some examples. Crossroads was instrumental in establishing the homeless shelters in Salt Lake, and Utah's alternative payroll deduction giving program.

Crossroads operates the busiest **Emergency Food Pantry** (est. 1967) in Utah. During 2008, Crossroads served 17,879 households containing 38,544 members with three-day, emergency food orders, and provided 2,104 orders of baby food/formula/diapers beyond that distributed with food orders.

Crossroads' **Thrift Store** (est. 1966) in Salt Lake City (1385 W. Indiana) distributes clothing and household goods free of charge to thousands of households annually. In 2008, 5,753 households containing 14,351 people received free items valued at approximately \$206,624, including new children's clothing and shoes. The store also sold items at low cost valued at \$28,065.

Crossroads maintains an **Emergency Fund** that is used for gasoline, prescriptions, bus tokens eyeglasses, rent, utility assistance, and other needs. We have a voucher system set up with a local pharmacy and a gas station as a convenience for clients. In 2008, we spent over \$34,000 directly benefiting people in need through our Emergency Fund. Two thousand eight hundred fifty-eight households containing 4,903 people received gas vouchers, bus tokens, or prescription assistance, while 180 families including 392 members received other assistance through the fund, primarily to stop evictions and utility shut offs.

Crossroads organizes **Holiday Food Distributions** at Thanksgiving and Christmas. These projects insure that hundreds of families have a special holiday meal. This past season Crossroads served 3,558 households at Thanksgiving and 1,653 families at Christmas.

The **Community Food Co-op of Utah** (est. 2005) is a once a month food purchasing cooperative with sales of 3,418 food packages (February 2009) through 60 distribution teams (from Ogden to Payson and Tooele to Park City) utilizing hundreds of volunteers. In 2008, total Food Co-op sales were \$910,061. Warehouse and offices for the Co-op are located at 1469 S. 700 West in Salt Lake City. The Food Co-op offers food packages at up to 50% off regular grocery store prices.

The **Anti-Hunger Action Committee (AHAC)** (est. 2002) works to ensure that beneficiaries of public assistance programs and low wage workers have a chance to participate in the public policy decisions that affect their lives. In 2008, AHAC members engaged in activities to oppose cuts to Medicaid, and to improve access to public transportation, food stamp benefits, and health care for low income people.

The **Coalition of Religious Communities (CORC)** (est. 1995) is a statewide group of religious congregations and people of faith from 18 different traditions in Utah whose purpose is to influence public policy by informing and educating government leaders on issues affecting low income people. In 2008, CORC continued to call for the elimination of the food tax, better regulation of payday lenders, and a state earned income tax credit.

The **Community Housing Advocacy Project (CHAP)** (est. 2005) works to preserve and increase low income housing opportunities in Utah. In 2008, CHAP worked to preserve scarce single room occupancy (SRO) housing units in Salt Lake City, merge Section 8 waiting lists in Salt Lake county, and establish a national housing trust fund while identifying resources to expand state and local trust funds.

As the convener of the **Utah Poverty Partnership (UPP)** (est. 2004), Crossroads again brought together dozens of low income people and their allies at the fifth annual Poverty Summit in September to frame a common agenda in the struggle against poverty. UPP adopted a ten-year plan to cut extreme poverty and hunger in half, and held quarterly meetings with the Salt Lake City's Mayor on poverty issues.

Our 2008 Budget:	Revenue	\$	1,916,315
	Expenses		
	Program	\$	1,592,520
	Fundraising		72,548
	Administration		104,399
	Total Expenses	\$	1,769,467

In addition to the above expenses, we spent \$118,544 on capital improvements and designated \$10,045 to our endowment fund. We distributed approximately 515,797 pounds of donated food to the hungry in 2008 with administrative costs of only 9%. Net assets, including property, receivables, and a modest endowment fund, were \$1,298,282 as of December 31, 2008. We are a 501(c)(3), nonprofit organization and donations made to Crossroads are tax deductible.

Our 2009 Board of Directors:

Chairman - James Kris Koford (2008-10)	Vice Chairwoman - Stephanie Wilson (2007-09)
Treasurer - Debbie Duncan (2009-11)	Secretary - Laine Gardinier (2007-09)
Rafael Kyremes ('09-'11)	Carolyn Bliss ('07-'09) Terrell Pool ('08-'10)
Angelisa Smith ('07-'09)	Darlene Pulver ('07-'09) Scott Patton ('07-'09)
Mary Ann Allison ('08-'10)	David Pendell ('08-'10) Joel Arvizo ('08-'10)
Robert "Bip" Daniels ('09-'11)	Pat Sullivan ('08-'10) Robert Rigstad ('08-'10)
Rudy Roca ('07-'09)	Clara Mall ('09-'11) Stacie Schofield ('08-'10)
Virginia Walton ('07-'09)	Connee Schoon ('07-'09) Jacinta Millan ('07-'09)
Ursula Hernandez ('09-'11)	Don Rudy ('09-'11)

In 2008, the Board of Directors met on February 13th (annual meeting), March 12th, May 21st, June 11th, August 20th, September 10th, November 12th, and December 10th at 5:30 PM usually at our main building at 347 South 400 East in Salt Lake City. The Executive Committee (officers and the executive director) met in the months the Board did not meet. Officers are elected in February and serve one-year terms. Board Members are elected to three-year terms on a staggered basis.

Executive Director: Glenn L. Bailey

For more information: Call us at (801) 364-7765 or toll free at (888) 747-8482, fax us at (801) 364-7228, or access our home page on the internet at <www.crossroads-u-c.org>.